## Cheshire East Council Risks Heat Map - 28.10.20

	Risk Titles		
	T=Threat / O=Opportunity		
SR1	Increased Demand for People	Т	
SR2	NHS Funding and Health Care Partnership Plan	Т	
SR3	Financial Resiliance	Т	
SR4	Cyber Security	Т	
SR5	Business Continuity	Т	
SR6	Capacity and Demand - Corporate Enablers	Т	
SR7	EU Exit	Т	
SR8	Decision Making	Т	
SR9	Capital Projects	Т	
SR11	Pandemic Virus	Т	
SR12	Failure and Fragility in the Social Care market	Т	
SR13	Reputation	Т	
SR14	Climate Change	Τ	
SR15	Business Rates	Т	
SR16	Funding / Economic	Т	
		Т	
	Opportunities		
SR10	Infrastructure Investment	0	

Threat	Z MA
Opportunity	

	100%	4 Low Risk	8 Medium Risk	12 High Risk	16 High Risk
	Very Likely 4				21 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Likelihood	Likely 3	3 Low Risk	6 Medium Risk	9 Medium Risk	12 High Risk
	Unlikely 2			**************************************	8 Medium Risk  10  4 Low Risk
	Very Unlikely 1		Circlifi		
		Minor 1	Significant 2	Major 3  Dact	Critical 4
			11114		

	Factor	Score
	Critical	4
eats	Major	3
Threats	Significant	2
	Minor	1
	Factor	Score
Opportunities	Exceptional	4
Opport	Significant	3

SCORING CHART FOR IMPACT		
Effect on Corporate Objectives		Factor
Critical impact on corporate objectives and performance and could seriously affect reputation. Long term damage that may be difficult to restore with high costs.		Very likely
Major impact on corporate objectives and performance, could be expensive to recover from and would adversely affect reputation in the medium to long term.	Threats	Likely
Significant impact on corporate objectives, performance and quality, could have medium term effect and be potentially expensive to recover from.	Thre	Unlikely
Minor impact on the corporate objectives and performance, could cause slight delays in achievement. However if action is not taken, then such risks may have a more significant cumulative effect.		Very unlikely
Effect on Corporate Objectives		Factor
Result in major increase in ability to achieve one or more strategic objectives		Very likely
Impact on some aspects of the achievement of one or more strategic objectives	Opportunities	Likely
		Unlikely
		Very unlikely

SC	SCORING CHART FOR LIKELIHOOD		
Score	Description	Indicator	
4	>75% chance of occurrence	Regular occurrence Frequently encountered - daily/weekly/monthly	
3	40% - 75% chance of occurrence	Within next 1-2 yrs Occasionally encountered (few times a year)	
2	10% - 40% chance of occurrence	Only likely to happen 3 or more years	
1	<10% chance of occurrence	Rarely/never before	
Score	Description	Indicator	
4	>75% chance of occurrence or achieved in one year.	Clear opportunity, can be relied on with reasonable certainty to be	
		achieved in the short term.	
3	40% to 75% chance of occurrence. Reasonable prospects of favourable results in one year.	achieved in the short term.  May be achievable but requires careful management.  Opportunities that arise over and above the plan.	
2	occurrence. Reasonable prospects of favourable	May be achievable but requires careful management. Opportunities that arise over and	